The Office for Faculty Advancement recommends organizing your electronic Promotion & Tenure Dossier and including a Table of Contents for the committee member to navigate the dossier.

Example:

Table of Contents*

Application for Tenure	Section 1
Curriculum Vitae	Section 2
Appendices:	
Department Chair Letter	Appendices 1
Peer Letters	Appendices 2
Annual Evaluations	Appendices 3
Teaching Activities	Appendices 4
Quantity	Subappendice 1
Quality	Subappendice 2
Curriculum/Program Development	Appendices 5
Research/Publication	Appendices 6
Clinic & Operation	Appendices 7
Advising & Mentoring	Appendices 8
Administration & Leadership	Appendices 9
Professional Development	Appendices 10
Honors, Awards, Recognitions & Service	Appendices 11

^{*}Please feel free to adjust the bullets depending on your personal accomplishments.

MARSHALL UNIVERSITY Joan C Edwards School of Medicine (JCESOM)

RECOMMENDATION FOR PROMOTION AND/OR TENURE (using post-2013 guidelines)

	I am recommending I am NOT recommending	for:
	promotion to	, and/ortenure,
	effective July 1, 20	
	SignedCha	airperson
	Departmen	nt
	Date	
I.	A. His/Her current status.	
	Assistant Professorprobationarytenu Associate Professorprobationarytenu Professorprobationarytenu School of Medicine Assistant Professor (non-tenure	ared ared e track)
	School of Medicine Associate Professor (non-tenure) B. Time in current rank at Marshall University JCESOM. years months.	e track)
	C. Total time as full-time faculty member at Marshall University JC years months Date of Hire	CESOM.
	D. If he/she holds an M.D. degree, list Board certifications and Fello Colleges, or state eligibilities.	owships of American
	Board Certified in	
	Board Eligible in	
	Fallowships	

F	E. If he/she is a member of a Basic	Science Department, check the following which apply:
	Instructor member of Associate member of Doctoral member of	of MU Graduate Faculty
n	<u> </u>	aluation Forms the following percentage of time of duties was nd myself. The percentages indicate a yearly average during
	% Ser	ucation search/Scholarly Activity rvice/Administrative duty to the University ofessional Service/Patient Care
F	3. He/she should be considered on type of activity.	the basis of activities relating to these percentages of time per
	Yes	No If "No", why not?
III. OVI		n annual departmental evaluations I would rate his/her overall ance within current rank as:
	Education	Service to the University
	Level 1* Level 2 Level 3	Level 1 Level 2 Level 3
	Research/Scholarly Activity	Professional Service/Patient Care
	Level 1 Level 2 Level 3	Level 1 Level 2 Level 3

^{*}Levels are defined in <u>Promotion and Tenure Regulations document</u>

IV. ADDITIONAL COMMENTS. On separate sheet or in the space below, detail any additional information which you feel may be of assistance in considering this faculty member for promotion and/or tenure.					

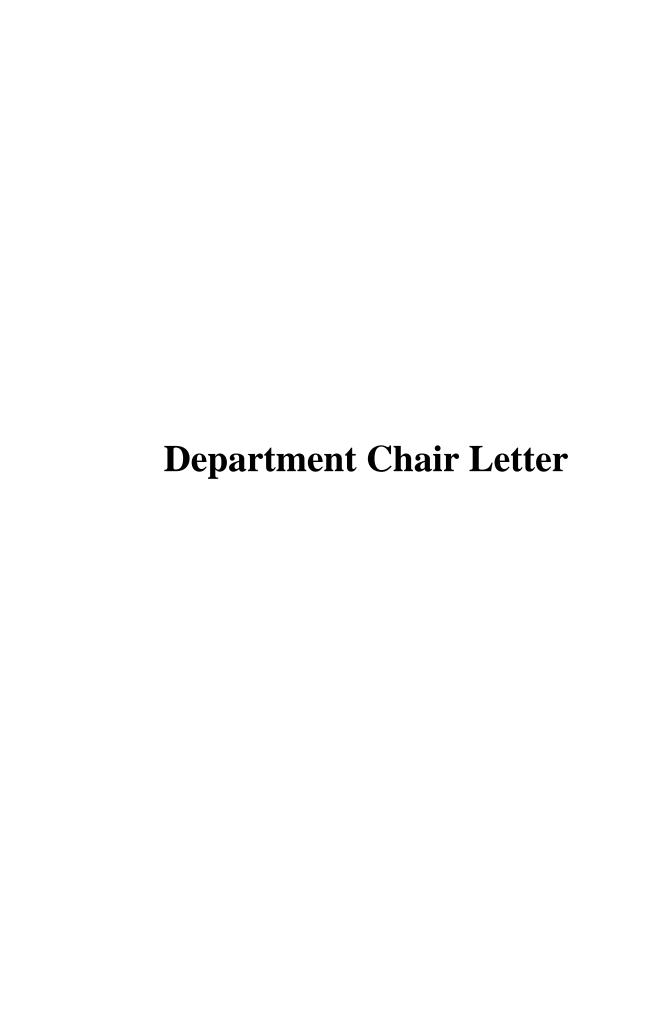
V. Checklist

A. Current curriculum vitae including list of publications is attached.
YesNo
B. All annual Faculty Evaluations since last promotion are attached,
YesNo,
Number attached.(If all evaluations are not available, a letter from the chair explaining why they are not available is required.)
C. Letters of recommendation from peers at JCESOM are attached Associate Professor tenure track need 1 Associate professor non-tenure track need 2, Professor tenure track need 0 Professor non-tenure track need 1
YesNo,
or have been requested
YesNo.
D. Letters of recommendation from peers at other universities are attached Associate Professor tenure track need 2 Associate Professor non-tenure track need 1 Professor tenure-track need 3 Professor non-tenure track need 2
YesNo,
or have been requested
YesNo
E. Written recommendation of departmental personnel committee/representative (or Chair Personnel Advisory Committee if no representative available) is attached.
YesNo

VI. ROUTING OF APPLICATION AND SUPPORTING DOCUMENTS

1.	Received in Dean's Office of	
	(Date)by((Signature)
2.	As the applicant for promotic complete.	on/tenure, I have reviewed the documentation and consider it
	(Date)	_,(Signature)
3.	Received by Chairman, Pers	sonnel Advisory Committee on
	(Date)	_,(Signature)
4.	. Reviewed by Personnel Adv	visory Committee on
	(Date)	_, (Signature)
5.	. Committee recommendation	n forwarded to Dean on
	(Date)	_, (Signature)
6.	. Meeting between Dean and	chairperson to discuss final recommendation was held on
	(Date)	_, (Signature)
7.	Written notification from Do on	ean indicating final recommendation was forwarded to chairperson
	(Date)_	_, (Signature)





Recommendation Letters (Inside & Outside JCESOM)

Annual Evaluations

If not all evaluations are available, a letter from the chair explaining why they are not available is required

Teaching Activities*

Use the following charts to help guide and organize your teaching activities list.

*Example of teaching activities include lectures, small group teaching, PBL, Grand Rounds, CME talks, Laboratory and Research based teaching, supervision of clinical activities of students, residents, fellows, procedural skills teaching, preceptorships, etc. Also make sure to list by level (fellows, residents, medical students, graduate students, etc.)

Quantity: Whom do you teach, how much, and what do you teach?

Teaching Activities Grid

Number	Year(s)	Title or	Teaching	Where	Total	Type of	Number
#	Taught*	topic	Instruction method	taught	teaching hours/yr for this activity	learner	learners/year
1							
2							
3							
4							

Quality: Teaching ratings with comparison data for all educational activities cited: Student, resident, fellow evaluations, Grand round evaluations, Letters evaluating teaching effectiveness Often from former trainees and from peers who have observed the your teaching.

Number	Who and how many evaluated you? (e.g., 25 learners, student, residents, peer)	Describe the process for evaluating your teaching	List evaluations/ evaluation summaries included in Appendix XX:
1			
2			
3			

Curriculum/Program Development

*Use this chart to help guide and organize your curriculum/program development list.

Number	topic and type (e.g. clerkship module, residency longit experience, fellowship research component)	Type and # of learners per yr	Is it imple- mented? (Yes/No)	Where is it implemented? (dept, institution regional, national, intern'l)	Your degree of responsibility (leader or contributor)

Clinic & Operation

This area would include a write-up that involves:

Evidence Highlighting Progress in Improved Clinic Operations:

e.g. Reorganized clinic infrastructure to improve clinic workflow, patient satisfaction and access to care. Improved documentation with redesigned progress note to assist in resident supervision

Evidence of improving Physician Productivity

e.g. Standardized physician appointments which generated more clinic visits and improved access; Redesigned the progress note and streamlined paperwork, which improved both documentation and billing

Service Activities Oriented to patient/community education

Patient education materials, presentations organization of, or participation in health education programs for the public

Advising & Mentoring

Being an advisor and mentor to many students, residents, fellows and junior faculty is a rewarding part of your job but also time consuming. It is important that you document the time involved, a description of the capacity in which you served as an advisor/mentor, and the outcome for that student.

Name of mentee or advisee	Dates of mentoring/ advising	Number of years you invested in relationship	Their role/position during the time you were their mentor/advisor	Your role and what you taught them	Their current position (Academic position)	Their significant achievements (presentation, publication, award or grants received)

Administration & Leadership*

Please use this chart to help guide and organize the list of leadership and membership roles.

*Includes the education activities such as service as a course director, clerkship director and education committee member.

LEADERSHIP AND MEMBERSHIP ROLES					
Title of program/course(s)/clerkship that you direct	Dept/ Instit'l	Regional	National/ Internat'l	Duration in years	
Name of committee(s) that you lead as a chair					
Name of committee(s) on which you are a member					

Professional Development*

Use this table to help guide and organize your list for professional development activities.

*This includes any conferences, certification or degree programs or other educational professional development activities that you have attended as a learner.

Activity	Name and Description (include	Dates and	Sponsoring
Number	duration, e.g. 3 hrs, 1 day, 1 month)	Location	organization/institution

Scholarship*

Use this table to help guide and organize your list of scholarship.

*This includes all activities that contribute to scholarship (in teaching, research and clinical service) such as presentations, peer reviewed publications, funding and committee activities. Whenever possible include evaluation/impact that has resulted from these activities.

Number	Peer reviewed Publication/ Journal/year	Book Chapters year	Peer reviewed abstracts Conference/year	National/international/ regional Platform presentation

Honors, Awards, Recognitions and Service*

Use this to guide and organize your list of awards and recognitions.

*Awards, honors and selection to participate in regional or national education programs.

Number	Awards/ Teaching, research, excellence	National committee members; USMLE- National Board, AAMC, ACGME	Elected/selected members Specialty disciplines	NIH Study section	Journal Editors/ Reviewer