## b. CLINICAL FACULTY SCHOOL OF MEDICINE (SM) TENURE TRACK

Criteria for	Assistant Professor to Associate Professor
Promotion	Tenure Track - Educator
Teaching	THE FOLLOWING CRITERIA MUST BE MET
	Publication of two articles in educational research as either primary or co-author
	ANN TWO OF THE FOLLOWING
	ANY TWO OF THE FOLLOWING:
	Develops or facilitates improvements in teaching techniques or methods of evaluation
	Participating in the design, organization, coordination and evaluation of a course or series  - flactures
	of lectures
	<ul> <li>Participates in educational planning through service on the Medical School or departmental curriculum committee</li> </ul>
	Develops or substantially improves teaching resources (syllabi, manuals, testing procedures, preparation and evaluation of standardized patients and similar resources)
	Develops and/or presents effective continuing education or other professional
	program/meetings including invited presentation
	Publication of papers and/or presentation at professional meetings on topics related to
	education
	ALL ACTIVITIES REQUIRED
	Attendance at one national professional society meeting per year
Research/Scholarly	Oversee (mentor) medical student/resident/fellow in research projects that may include chart
Activity	review projects or case presentation
	Poster presented by mentee at local (Research Day) or regional meeting
	ALL ACTIVITIES REQUIRED
	Board certification in clinical area
	JCESOM peer rating reflect professional level clinical competency (peer evaluation
	questionnaire to be predetermined)
	Patient satisfaction rated equal or better than the average for peer group (peers from
	faculty's own department and patient satisfaction questionnaire provided to the faculty at the
Patient Care	time of appointment)
	Maintains high level of professionalism (professional/exemplary level on annual
	evaluations)
	Compliant with the medical records policy of the institution
	Demonstrates overall professional level clinical competency as assessed by department chair
	(parameters of clinical competency predetermined with the department Chair at the time of
	appointment)
Service	THREE OF SIX ACTIVITIES REQUIRED
	Member of Medical School or University Committee (e.g. Faculty Senate)
	Membership on committees or boards of state/regional/national medical organization
	Participation in multi-center clinical trials or participation in demonstration projects/model
	programs such as obesity initiative, abuse prevention program or pre-hospital training, such
	as training of EMT
	Organize local or regional scholarly/research symposium
	Uncompensated membership on hospital or health department committees
	Community service comprised of service on a board or steering committee of an organization
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Recommendation	• 1 recommendation letter from peers within school
Letters	2 recommendation letters from extramural peers

Criteria for Promotion	Assistant Professor to Associate Professor Tenure Track - Research
Teaching	<ul> <li>TWO OF THREE ACTIVITIES REQUIRED</li> <li>Instructs trainees in classroom, laboratory, patient care or other environments</li> <li>Presents teaching rounds or patient conferences (average of one per year)</li> <li>Participates in faculty development to improve their own teaching skills</li> </ul>
Research/Scholarly Activity	<ul> <li>FOLLOWING TWO CRITERIA MUST BE MET</li> <li>An average of one peer-reviewed publication every two years while a faculty member at JCESOM</li> <li>ONE OF TWO ACTIVITIES REQUIRED         <ul> <li>Application as a principal investigator (PI) or co-PI of extramural peer reviewed grants or contracts</li> </ul> </li> </ul>
	Presentation as senior author or co-author of research results at an average of one national meeting per year
Patient Care	<ul> <li>ALL ACTIVITIES REQUIRED</li> <li>Board certification in clinical area</li> <li>JCESOM peer rating reflect professional level clinical competency (peer evaluation questionnaire to be predetermined)</li> <li>Patient satisfaction rated equal or better than the average for peer group (peers from faculty's own department and patient satisfaction questionnaire provided to the faculty at the time of appointment)</li> <li>Maintains high level of professionalism (professional/exemplary level on annual evaluations)</li> <li>Compliant with the medical records policy of the institution</li> <li>Demonstrates overall professional level clinical competency as assessed by department chair (parameters of clinical competency predetermined with the department Chair at the time of appointment)</li> </ul>
Service	<ul> <li>THREE OF SIX ACTIVITIES REQUIRED</li> <li>Member of Medical School or University Committee (e.g. Faculty Senate)</li> <li>Membership on committees or boards of state/regional/national medical organization</li> <li>Participation in multi-center clinical trials or participation in demonstration projects/model programs such as obesity initiative, abuse prevention program or prehospital training, such as training of EMT</li> <li>Organize local or regional scholarly/research symposium</li> <li>Uncompensated membership on hospital or health department committees</li> <li>Community service comprised of service on a board or steering committee of an organization</li> </ul>
Recommendation Letters	<ul> <li>1 recommendation letter from peers within school</li> <li>2 recommendation letters from extramural peers</li> </ul>

Criteria for Promotion	Associate Professor to Full Professor Tenure Track - Educator
Teaching	<ul> <li>THE FOLLOWING CRITERIA MUST BE MET</li> <li>Publication of two articles in educational research as either primary or co-author</li> <li>Develops or facilitates improvements in teaching techniques or methods of evaluation</li> <li>Participating in the design, organization, coordination and evaluation of a course or series of lectures</li> <li>Participates in educational planning through service on the Medical School or departmental curriculum committee</li> <li>Develops or substantially improves teaching resources (syllabi, manuals, testing procedures, preparation and evaluation of standardized patients and similar resources)</li> <li>Develops and/or presents effective continuing education or other professional program/meetings including invited presentation</li> <li>Publication of papers and/or presentation at professional meetings on topics related to education</li> <li>TWO OF THE FOLLOWING REQUIRED</li> <li>Leadership through design, organization, coordination and evaluation of a course(s)</li> <li>Administrative responsibility at the medical school or department level for curriculum</li> <li>Leadership in organizing continuing education or other professional programs/meetings</li> <li>Invited to organize and participate with a major role at a regional or national meeting that involves education</li> <li>Obtain extramural funding for novel curriculum development or research on more effective teaching modalities</li> </ul>
Research/Scholarly Activity	<ul> <li>ALL ACTIVITIES REQUIRED</li> <li>Attendance at one national professional society meeting per year</li> <li>Oversee (mentor) medical students/residents/fellow in research projects that may include chart review projects or case presentation</li> <li>Poster presented by mentee at local (Research Day) or regional meeting</li> </ul>
Patient Care Service	Patient satisfaction rated above the average for peer group (peer group consisting of faculty of similar rank within the department)     Peer ratings reflect a professional or exemplary clinician when compared with peers from JCESOM     Maintains high level of professionalism (professional or exemplary level)     Clinical productivity meets chair's expectations, with benchmarks to be predetermined at the time of appointment     Clinical outcome measurements are above average compared to a local or regional peer group, with clinical outcomes measures to be predetermined at the time of appointment      TWO OF FIVE ACTIVITIES REQUIRED     Chair of a Medical School committee     Chair or officer for state/regional/national medical organization or professional educational meeting     Development of an innovative clinical or educational program
Recommendation Letters	<ul> <li>Development of an innovative clinical or educational program</li> <li>Development of innovative programs or policies broadly impacting medical education or public health</li> <li>Community service in a major leadership position</li> <li>3 recommendation letters from extramural peers</li> </ul>

Criteria for Promotion	Associate Professor to Full Professor Tenure Track - Research
Teaching	<ul> <li>TWO OF THREE ACTIVITIES REQUIRED</li> <li>Instructs trainees in classroom, laboratory, patient care or other environments</li> <li>Presents teaching rounds or patient conferences (average of one per year)</li> <li>Participates in faculty development to improve their own teaching skills</li> </ul>
Research/Scholarly Activity	<ul> <li>ALL ACTIVITIES ARE REQUIRED</li> <li>An average of one peer-reviewed publication every two years while a faculty member at JCESOM</li> <li>Application as a principal or co-PI of extra-mural peer-reviewed grants or contracts</li> <li>Presentation as senior author or co-author of research results at an average of one national meeting per year</li> <li>Success in obtaining extramural peer-reviewed grant or contract funds as principal investigator</li> <li>Services as an ad hoc journal reviewer or ad hoc member of review committees or study sections for research grants</li> <li>Presents a talk at a national or international scientific meeting</li> <li>Directs scholarly activity of junior faculty and/or clinical fellows</li> </ul>
Patient Care	<ul> <li>ALL ACTIVITIES REQUIRED</li> <li>Patient satisfaction rated above the average for peer group (peer group consisting of faculty of similar rank within the department)</li> <li>Peer ratings reflect a professional or exemplary clinician when compared with peers from JCESOM</li> <li>Maintains high level of professionalism (professional or exemplary level)</li> <li>Clinical productivity meets chair's expectations, with benchmarks to be predetermined at the time of appointment</li> <li>Clinical outcome measurements are above average compared to a local or regional peer group, with clinical outcome measures to be predetermined at the time of appointment</li> </ul>
Service	<ul> <li>TWO OF FIVE ACTIVITIES REQUIRED</li> <li>Chair of a Medical School committee</li> <li>Chair or officer for state/regional/national medical organization or professional educational meeting</li> <li>Development of an innovative clinical or educational program</li> <li>Development of innovative programs or policies broadly impacting medical education or public health</li> <li>Community service in a major leadership position</li> </ul>
Recommendation Letters	3 recommendation letters from extramural peers